The Corporation of the Township of Chisholm Financial Statements For the year ended December 31, 2021

For the year ended December 31, 2021

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Independent Auditor's Report

To the Members of Council, Inhabitants and Ratepayers of the The Corporation of the Township of Chisholm

Opinion

We have audited the financial statements of The Corporation of the Township of Chisholm (the Township), which comprise the statement of financial position as at December 31, 2021, the statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Township as at December 31, 2021, and its financial performance and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Township in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Township's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Township or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Township's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Township's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Township's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Township to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events in a
 manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

North Bay, Ontario May 10, 2022

The Corporation of the Township of Chisholm Statement of Financial Position

December 31		2021	2020
Financial assets Cash and cash equivalents (Note 5) Taxes receivable (Note 1) Accounts receivable (Note 2)	\$	420,124 240,436 519,599	\$ 284,376 281,700 523,977
	_	1,180,159	1,090,053
Liabilities Accounts payable (Note 6) Deferred revenue (Note 10) Long-term debt (Note 7) Post employment benefits accrual (Note 9) Landfill closure and post closure accrual (Note 8)	_	199,473 204,662 333,100 14,744 223,665	147,494 133,668 401,433 11,239 208,573
Net financial assets		204,515	187,646
Non-financial assets Tangible capital assets (Note 4) Inventories (Note 3)	_	7,878,176 51,953 7,930,129	6,188,796 65,567 6,254,363
Accumulated surplus (Note 12)	\$	8,134,644	\$ 6,442,009

Uncertainty Due to COVID-19 (Note 17)

On behalf of Council:

Clerk-Treasurer

Mayor

The Corporation of the Township of Chisholm Statement of Operations and Accumulated Surplus

For the year ended December 31		2021 Budget (Note 14)	2021 Actual	 2020 Actual
Revenues Taxation (Note 13) Government transfers and grants User fees Other	\$	1,692,873 3,188,748 33,300 72,463	\$ 1,713,587 2,602,604 64,637 119,923	\$ 1,687,416 1,527,385 32,170 86,302
	_	4,987,384	4,500,751	3,333,273
Expenses (Note 15)				
Transportation services (Note 7) General government Protection to persons and property Social and family services Environmental services Planning and development Recreation and culture Health services	_	1,547,879 543,461 354,956 326,147 129,208 24,564 39,499 41,703	1,357,160 514,972 321,569 325,866 142,213 43,896 48,907 53,533	1,287,983 513,801 330,907 316,778 127,615 68,319 51,372 42,428
-	_	3,007,417	2,808,116	2,739,203
Annual surplus		1,979,967	1,692,635	594,070
Accumulated surplus, beginning of year		6,442,009	6,442,009	5,847,939
Accumulated surplus, end of year	\$	8,421,976	\$ 8,134,644	\$ 6,442,009

The Corporation of the Township of Chisholm Statement of Changes in Net Assets (Debt)

For the year ended December 31	2021 Budget (Note 14)	2021 Actual	2020 Actual
Annual surplus	\$ 1,979,967	\$ 1,692,635 \$	594,070
Acquisition of tangible capital assets Amortization of tangible capital assets	 (2,501,697) 527,352	(2,306,203) 616,823	(857,087) 475,621
	 5,622	3,255	212,604
Acquisition of inventories Consumption of inventories	 -	(51,953) 65,567	(65,567) 56,359
	 -	13,614	(9,208)
Increase in net financial assets	5,622	16,869	203,396
Net financial assets (debt), beginning of year	 187,646	187,646	(15,750)
Net financial assets, end of year	\$ 193,268	\$ 204,515 \$	187,646

The Corporation of the Township of Chisholm Statement of Cash Flows

For the year ended December 31	2021	2020
Cash provided by (used in)		
Operating transactions Annual surplus Items not involving cash	\$ 1,692,635 \$	594,070
Amortization of tangible capital assets	616,823	475,621
	2,309,458	1,069,691
Changes in non-cash operating balances Taxes receivable	41,264	(15,909)
Accounts receivable	4,378	(153,598)
Accounts receivable Accounts payable	51,979	(35,579)
Deferred revenue	70,994	(60,247)
Post employment benefits accrual	3,505	(4,627)
Landfill closure and post closure accrual	15,092	14,403
Inventories	13,614	(9,208)
	2,510,284	804,926
Capital transactions Acquisition of tangible capital assets	(2,306,203)	(857,087)
Financing transactions Repayment of long-term debt	(68,333)	(82,156)
Increase in cash and cash equivalents during the year	135,748	(134,317)
Cash and cash equivalents, beginning of year	284,376	418,693
Cash and cash equivalents, end of year	\$ 420,124 \$	284,376

The Corporation of the Township of Chisholm Summary of Significant Accounting Policies

December 31, 2021

Management Responsibility

The financial statements of The Corporation of the Township of Chisholm (the "Township") are the representations of management. They have been prepared in accordance with Canadian public sector accounting standards ("PSAB"). The Township provides municipal services such as general government, fire, building, protection to persons, transportation, environmental, health, social, family, recreation, culture, planning and development services.

Cash and Cash Equivalents

Management considers all highly liquid investments with maturity of three months or less at acquisition to be cash equivalents.

Inventories

Inventory of supplies are stated at the lower of cost and replacement cost. Cost is generally determined on the first-in, first-out basis.

Tangible Capital Assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital asset commencing once the asset is available for productive use as follows:

Roads	10 to 45 years
Bridges and culverts	20 to 75 years
Buildings	50 to 60 years
Vehicles	5 to 15 years
Machinery and equipment	5 to 20 years
Computer hardware and software	5 to 10 years
Land improvements	20 to 25 years
•	

A full year of amortization is taken in the year of acquisition

Landfill Closure and Post-closure Accrual

The estimated costs to close and maintain solid waste landfill sites are based on estimated future expenses in current dollars, discounted, adjusted for estimation inflation, and are charged to expense as the landfill site's capacity is used.

The Corporation of the Township of Chisholm Summary of Significant Accounting Policies

December 31, 2021

Retirement Benefits and Other Employee Benefit Plans

Liabilities for vacations and sick leave credits earned but not taken are accrued as earned.

The Township is an employer member of the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer, defined benefit pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. The Township has adopted defined contribution plan accounting principles for this Plan because insufficient information is available to apply defined benefit plan accounting principles. The Township records as pension expense the current service cost, amortization of past service costs and interest costs related to the future employer contributions to the Plan for past employee service.

Collection of Taxes on Behalf of School Boards

The Township collects taxation revenue on behalf of the school boards. The taxation revenues, other revenues, expenses, assets and liabilities with respect to the operations of the school boards are not reflected in these financial statements.

Trust Funds

Funds held in trust by the Township, and their related operations, are not included in these financial statements.

The Corporation of the Township of Chisholm Summary of Significant Accounting Policies

December 31, 2021

Revenue Recognition

a. Taxation

Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. For property taxes, the taxable event is the period for which the tax is levied. Taxes receivable are recognized net of an allowance for anticipated uncollectible amounts.

b. User fees and other

User fees and other revenue are recognized on an accrual basis.

c. Government transfers

Transfer payments, which include legislative grants, are recognized in the financial statements in the period in which the events giving rise to the transfer occurs, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amount can be determined.

Conditional grant revenue is recognized to the extent the conditions imposed on it have been fulfilled. Unconditional grant revenue is recognized when monies are receivable.

Grants for the acquisition of tangible capital assets are recognized in the period in which eligible expenses are made.

Use of Estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future.

In particular, management's estimate for the landfill closure and post-closure liability is subject to measurement uncertainty. The estimate is based on assumptions and calculations contained in an engineer's report completed in 2018, modified as necessary for the passage of time and actual use of the landfill site. Actual results could differ significantly from those estimates because of the uncertainty related to future cost estimates and future use of the landfill site.

December 31, 2021

1.	Taxes Receivable	· 	2021	2020
	Current taxes Taxes in arrears Interest	\$	159,596 62,674 18,166	\$ 215,015 52,520 14,165
		\$	240,436	\$ 281,700

Property tax billings are prepared by the Township based on assessment rolls issued by the Municipal Property Assessment Corporation (MPAC). Tax rates are established annually by Council, incorporating amounts to be raised for local services, the requisition made by the various local boards in respect of Regional services and amounts the Township is required to collect on behalf of the Province of Ontario in respect of education taxes. A normal part of the assessment process is the issuance of supplementary assessment rolls which provide updated information with respect to changes in property assessment. Once a supplementary assessment roll is received, the Township determines the taxes applicable and renders supplementary tax billings.

2.	Accounts Receivable	 2021	 2020
	Due from federal government Due from provincial government GST/HST receivable Other receivables	\$ 212,480 - 282,425 24,694	\$ 328,791 8,190 151,238 35,758
		\$ 519,599	\$ 523,977
3.	Inventories	2021	2020
	Granular A Winter sand Fuel Culverts	\$ 8,065 35,958 6,420 1,510	\$ 8,992 45,425 3,950 7,200
	Cutverts	\$ 51,953	\$ 65,567

December 31, 2021

4. Tangible Capital Assets

									2021
	Land	i Roac	Bridges and Is Culverts	Buildings	Vehicles	Machinery and Equipment	Computer Hardware and Software	Work in Progress	Total
Cost, beginning of year	\$ 398,811	\$ 17,146,829	\$ 4,143,958	\$ 431,613	\$ 1,172,606	\$ 488,675	\$ 90,879 \$	-	\$ 23,873,371
Additions	-	2,143,616		-	162,587	-	-	-	2,306,203
Disposals	_	, ,		-	(90,180)		-	-	(90,180)
Cost, end of year	398,811	19,290,445	4,143,958	431,613	1,245,013	488,675	90,879	-	26,089,394
Accumulated amortization, beginning of year		14,290,516	2,227,256	153,954	820,210	117,570	75,069	-	17,684,575
Amortization	-	418,868	79,613	9,273	71,601	37,468	-	-	616,823
Disposals	_	,	· -	-	(90,180)		-		(90,180)
Accumulated amortization, end of year	-	14,709,384	2,306,869	163,227	801,631	155,038	75,069		18,211,218
Net carrying amount, end of year	\$ 398,811	\$ 4,581,061	\$ 1,837,089	\$ 268,386	\$ 443,382	\$ 333,637	\$ 15,810 \$	-	\$ 7,878,176

December 31, 2021

4. Tangible Capital Assets (continued)

											2020
	Land		Roads	Bridges and Culverts		s	Vehicles	Machinery and Equipment	Computer Hardware and Software	Work in Progress	Total
Cost, beginning of year Additions	\$ 398,811		,334,420 812,409	\$ 4,143,958	\$ 419,771 11,842		1,172,606	\$ 461,426 27,249	\$ 85,292 5,587	\$ - \$ -	23,016,284 857,087
Cost, end of year	398,811	17,	146,829	4,143,958	431,613		1,172,606	488,675	90,879	-	23,873,371
Accumulated amortization, beginning of year Amortization	-	,	,996,591 293,925	2,147,643 79,613	144,681 9,273		764,868 55,342	80,102 37,468	75,069 -	-	17,208,954 475,621
Accumulated amortization, end of year			,290,516	2,227,256	153,954		820,210	117,570	75,069	_	17,684,575
Net carrying amount, end of year	\$ 398,811	\$ 2	,856,313	\$ 1,916,702	\$ 277,659	\$	352,396	\$ 371,105	\$ 15,810	\$ - \$	6,188,796

December 31, 2021

5. Credit Facilities

The Township has a line of credit with a maximum credit limit of \$400,000. The line of credit is due on demand and bears interest at the bank's prime rate plus 0.75%, calculated and payable monthly. The line of credit is unsecured. The balance used at year end was \$Nil (2020 - \$Nil)

6.	Accounts Payable		2021	 2020
	Trade accounts payable Due to school boards	\$	198,509 964	\$ 145,949 1,545
		<u>\$</u>	199,473	\$ 147,494
7.	Long-term Debt			
			2021	 2020
	Ontario Infrastructure and Lands Corporation 2.64%, due February 2027, repayable in semi-annual payments of \$13,446 principal and interest, secured by a specific piece of equipment.	\$	136,833	\$ 159,660
	Ontario Infrastructure and Lands Corporation 2.92%, due June 2022, repayable in semi-annual payments of \$11,604 principal and interest, secured by a specific piece of equipment.		11,436	33,818
	Ontario Infrastructure and Lands Corporation 3.29%, due December 2028, repayable in semi-annual payments of \$14,889 principal and interest, secured by a specific piece of equipment.		184,831	 207,955
	. , , ,	\$	333,100	\$ 401,433

December 31, 2021

7. Long-term Debt (continued)

Principal repayments for the next five years and thereafter are as follows:

2022 2023 2024 2025 2026 Thereafter	\$ 58,761 49,559 49,379 51,700 53,247 70,454
	\$ 333,100

Interest expense paid relating to the long-term debt above is \$11,544 (2020 - \$13,851) and has been included in transportation services expense on the statement of operations.

8. Landfill Closure and Post-Closure Accrual

Solid waste closure and post-closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, removal of ground water and leachates, and ongoing environmental monitoring, site inspection and maintenance. The present value of the Township's estimated future liability for this expense is recognized as the landfill site's capacity is used. The liability and annual expense is calculated based on the ratio of utilization to total capacity of the landfill site and the discounted estimated cash flows associated with closure and post-closure activities. The reported liability as at year end was \$223,665 (2020 - \$208,573) and reflects a discount rate of 3.0% (2020 - 3.0%).

The liability is based on estimates and assumptions related to events extending over the remaining life of the landfill. Future events could impact the established total expenses, capacity used or total capacity. If such events occur it would be treated as a change in estimate and dealt with prospectively.

The landfill is expected to reach its capacity in 16 years and the estimated remaining capacity is 15,950 cubic metres which is 40.00% (2020 - 42.00%) of the site's total capacity. The total discounted estimated future expenditures for closure and post-closure care are \$372,000 (2020 - \$361,165) leaving an amount to be recognized of \$148,335 (2020 - \$152,592). The estimated length of time needed for post-closure care is 25 years.

Municipal reserves for the landfill site total \$108,589 (2020 - \$100,133).

December 31, 2021

9. Post Employment Benefits Accrual

Under the sick leave benefit plan, unused sick leave can accumulate and employees may become entitled to a cash payment when they leave the Township's employment.

The liability for these accumulated days, to the extent that they have accumulated and could be taken in cash by an employee on termination, amounted to \$14,744 (2020 - \$11,239) at the end of the year. The liability has been calculated using the salary rates in effect at the end of the respective fiscal period. The amount is not expected to be paid out in 2022.

10.	Deferred Revenue	 2021	2020
	Deferred revenue, beginning of year	\$ 133,668 \$	193,915
	Add: Federal gas tax contributions OCIF contributions Covid funding Cannabis contributions Lakeshore road funding Modernization Intake Interest earned	160,610 88,423 29,627 5,000 1,250 15,750	78,328 88,423 - - - - - 327
	Less: Utilization of funds, Federal gas tax Utilization of funds, OCIF Utilization of funds, Covid Utilization of funds, Modernization	 (125,000) (88,423) (8,675) (7,902)	(157,289) (54,183) (15,853)
	Deferred revenue, end of year	\$ 204,662 \$	133,668

Gas tax revenue is provided by the Government of Canada. The use of the funding is established by the funding agreement signed between the Township and the Association of Municipalities of Ontario. Gas tax funding must be used towards designated projects as specified in the funding agreements.

December 31, 2021

11. Ontario Municipal Employees Retirement System

The Township makes contributions to the Ontario Municipal Employees Retirement Fund ("OMERS"), which is a multi-employer pension plan, on behalf of full-time members of staff. The plan is a defined benefit plan, which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. OMERS provides pension services to over half a million active, deferred and retired members and 1,000 employers.

Each year an independent actuary determines the funding status of OMERS Primary Pension Plan (the Plan) by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. The most recent actuarial valuation of the Plan was conducted at December 31, 2021. The results of this valuation disclosed total actuarial liabilities of 120,796 million in respect of benefits accrued for service with actuarial assets at that date of \$117,665 million indicating a going concern actuarial deficit of \$3,131 million. Because OMERS is a multi-employer plan, any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the Township does not recognize any share of the OMERS pension surplus or deficit. Contributions made by the Township to OMERS for 2021 were \$41,314 (2020 - \$41,306).

December 31, 2021

12. Accumulated Surplus

The Township segregates its accumulated surplus in the following categories:

	2021	2020	
Investment in tangible capital assets (i) Current fund Amounts to be recovered (iii) Reserves and reserve funds (ii)	\$ 7,878,176 \$ 222,113 (571,510) 605,865	6,188,796 359,909 (621,245) 514,549	
	\$ 8,134,644 \$	6,442,009	

- i) The investment in tangible capital assets represents amounts already spent and invested in infrastructure and other non-financial assets.
- ii) Reserve funds represent funds set aside by bylaw or council resolution for specific purposes.

Fire department	\$ 175,762	\$ 144,762
Working funds	11,134	11,134
Capital expenses	10,685	10,685
Broadband	30,000	20,000
	65,086	145,976
One time efficiency	47,676	20,000
Road equipment	12,500	10,000
Property clean up	2,038	2,038
Parks equipment	•	2,030
Levies	60,000	40.600
Aggregate pits	19,600	19,600
Recreational prizes	1,029	329
Building department	17,367	5,493
Emergency planning	1,899	1,899
Election expenses	2,500	2,500
•	108,589	100,133
Landfill closure	40,000	20,000
Future road needs	 40,000	
Total reserve funds	\$ 605,865	\$ 514,549

12. Accumulated Surplus (continued)

iii) Represents amounts to be recovered from future taxation revenues.

Landfill closure and post-closure costs to be recovered in future years	d \$	223,665	\$ 208,573
Capital outlay financed by long-term liabilities to be recovered in future years.		333,101	401,433
Post employment benefits liability to be recovered in future years		14,744	 11,239
	\$	571,510	\$ 621,245
	_		

13.	Taxation	
		2021

\$ 1,713,587 \$ 1,687,416

2020

Taxes of \$223,308 (2020 - \$222,711), net of adjustments, raised on behalf of and submitted to the school boards, have not been included in the above totals.

December 31, 2021

14. Budget

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The Budget By-law adopted by Council on July 13, 2021 was not prepared on a basis consistent with that used to report actual results. The budget was prepared on a modified accrual basis while Canadian public sector accounting standards require a full accrual basis. The budget figures anticipated using surpluses accumulated in previous years to reduce current year expenses in excess of current year revenues to \$Nil. In addition, the budget expensed all tangible capital expenses rather than including amortization expense. As a result, the budget figures presented in the statements of operations and change in net financial assets represent the Financial Plan adopted by Council on July 13, 2021 with adjustments as follows:

	2021
Budget By-law surplus for the year	\$ -
Add: Capital expenses Debt repayment Transfers to reserve funds	2,501,697 79,232 83,500
Less: Amortization Transfers from reserve funds	527,352 157,110
Budget surplus per statement of operations	\$ 1,979,967

5. Expenses by Object		2021	2020
Salaries and benefits Materials Contracted services Interest External transfers Amortization	\$	661,856 706,105 797,986 11,544 13,802 616,823	\$ 686,146 825,781 724,804 13,851 13,000 475,621
	\$:	2,808,116	\$ 2,739,203

December 31, 2021

16. Trust Fund

The trust fund administered by the Township amounting to \$43,368 (2020 - \$42,243) has not been included in the Statement of Financial Position nor have its operations been included on the Statement of Operations.

17. Uncertainty Due to COVID-19

As the impacts of COVID-19 continue, there could be further impact on the Township, its citizens, employees, suppliers and other third party business associates that could impact the timing and amounts realized on the Township's assets and future ability to deliver services and projects. At this time, the full potential impact of COVID-19 on the Township is not known. Although the disruption from the virus is expected to be temporary, given the dynamic nature of these circumstances, the duration of disruption and the related financial impact cannot be reasonably estimated at this time. The Township's ability to continue delivering services and employ related staff, will depend on the legislative mandates from the various levels of government. The Township will continue to focus on collecting receivables, managing expenditures, and leveraging existing reserves and available credit facilities to ensure it is able to continue providing essential services to its citizens.

December 31, 2021

18. Segment Disclosures

The Township is a diversified municipal government institution that provides a wide range of services to its citizens such as police and fire. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities they encompass are as follows:

Council

This relates to the revenues and expenses that are directly attributable to municipal Council functions.

General Government

This relates to the revenues and expenses of the Township itself and cannot be directly attributed to specific segments.

Protection to Persons

Protection is comprised of police services, animal control and livestock evaluators. The police services work to ensure the safety and protection of the citizens and their property.

Fire Department

The fire department is responsible to provide fire suppression service, fire prevention programs, training and education. The members of the fire department consist of volunteers.

Building Department

This department provides a number of services including maintenance and enforcement of building and construction codes.

December 31, 2021

18. Segment Disclosures (continued)

Transportation Services

Transportation is responsible for maintaining the Township's roadway systems.

Environmental Services

Environmental services consists of providing recycling and waste disposal to citizens.

Health, Social and Family Services

Health services are comprised of public health services which works to improve the overall health of the population and overcome health inequalities by providing services to individuals and communities. Social and family services provides services that are meant to help the less fortunate in society. Social housing is provided to help shelter families and elderly in need. Child care funding is provided to subsidize day cares and to provide early learning programs. The ambulance service transports the injured to the hospital and provides emergency medical care to those in distress.

Recreation and Culture

Recreation and culture represents cultural activity support within the Township. This includes maintenance and upkeep of parks, running recreation programs, and providing library services.

Planning and Development

This department provides a number of services including municipal planning and review of all property development plans through its application process.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies. In measuring and reporting segment revenue from transactions with other segments, inter segment transfers are measured on the basis of the percentage of budgeted expenses.

December 31, 2021

18. Segment Disclosures (continued)

_	Council	General Government	Protection to Persons	Fire Department	Building Department		Environmental Services	Health, Social & Family Services	Recreation & Culture	Planning & Development	Unallocated Amounts	2021 Total
Revenues Government transfers and grants S Taxation Other User fees	-	\$ - - 2,580	\$ 594 - 1,347	\$ - !	\$ - - - 31,675	\$ 2,079,185 - 19,247	\$ - 21,586 9,942	\$ - 599	\$ - - -	\$ 5,725 - 20,440	\$ 517,100 1,713,587 77,144	\$ 2,602,604 1,713,587 119,923 64,637
_	-	2,580	1,941	<u>-</u>	31,675	2,098,432	31,528	599	-	26,165	2,307,831	4,500,751
Expenses Salaries and benefits Materials	16,864 1,394	254,434 109,892	4,944 2,692	33,186 58,745	:	336,287 392,171	16,141 84,915	11,830	8,443	36,023	:	661,856 706,105
Contracted services Interest	-	115,545	186,224	-	15,116	34,480 11,544	41,157	367,568	30,024	7,872	•	797,986 11,544
External transfers Amortization	:	1,678 15,164	12,124	8,539	-	582,679	-	-	10,441		•	13,802 616,823
	18,258	496,713	205,984	100,470	15,116	1,357,161	142,213	379,398	48,908	43,895	-	2,808,116
Annual (deficit) surplus \$	(18,258)	\$ (494,133)	\$ (204,043)	\$ (100,470)	\$ 16,559	\$ 741,271	\$ (110,685)	\$ (378,799)	\$ (48,908)	\$ (17,730)	\$ 2,307,831	\$ 1,692,635

December 31, 2021

18. Segment Disclosures (continued)

_	Council	General Government	Protection to Persons	Fire Department	Building Department		Environmental Services	Health, Social & Family Services	Recreation & Culture	Planning & Development	Unallocated Amounts	2020 Total
Revenues Government transfers and grants \$ Taxation Other User fees	:	\$ 157,289 - 2,470 2,100	\$ 4,768 - 2,282	\$.	\$ - - - 18,625	\$ 817,440 - 14,709	\$ - 17,972 2,863	\$ - 532	\$ - - -	\$ 22,188	\$ 525,700 \$ 1,687,416 48,337	1,527,385 1,687,416 86,302 32,170
		161,859	7,050	-	18,625	832,149	20,835	532	-	30,770	2,261,453	3,333,273
Expenses Salaries and benefits Materials	15,161 3,062	250,965 144,347	12,750 8,954	33,228 56,997	-	351,376 475,177	22,666 66,977	1,102	- 8,561	- 60,604		686,146 825,781
Contracted services Interest	:	83,689	185,978 -	-	12,874	6,102 13,851	37,972 -	358,104 -	32,370	7,715		724,804 13,851
External transfers Amortization	-	1,413 15,164	11,587 -	8,539	-	- 441,477	-	•	- 10, 44 1	-	-	13,000 475,621
_	18,223	495,578	219,269	98,764	12,874	1,287,983	127,615	359,206	51,372	68,319	-	2,739,203
Annual (deficit) surplus \$	(18,223)	\$ (333,719)	\$ (212,219)	\$ (98,764)	\$ 5,751	\$ (455,834)	\$ (106,780)	\$ (358,674)	\$ (51,372)	\$ (37,549)	2,261,453 \$	594,070